



METHODS AND ASSISTANCE PROGRAM 2010 REPORT

Tarrant Appraisal District



Susan Combs Texas Comptroller of Public Accounts

January 27, 2011

Chief Appraiser
County Appraisal District Board of Directors
Superintendents
School District Boards of Trustees

Ladies and Gentlemen:

In 2009, the Texas Legislature enacted a new law that amended Tax Code Section 5.102. It requires the Comptroller of Public Accounts to review appraisal districts every two years. Called the Methods and Assistance Program (MAP), the reviews study the governance, taxpayer assistance, operating procedures and the appraisal standards, procedures and methodology of each appraisal district. The Property Tax Assistance Division (PTAD) performed the reviews for 128 appraisal districts in 2010.

Your appraisal district's MAP report is enclosed and includes: an assessment of how well your appraisal district performs; recommendations that will allow your appraisal district to comply with laws, rules, regulations, appraisal practices or operating best practices; results of surveys concerning the board of directors, the appraisal review board and information technology; taxpayer comment card feedback, if received; and board chairman comments. In certain cases, taxpayer and chief appraiser comments are also provided.

The recommendations must be implemented within one year from the release of this report per Tax Code Section 5.102. The MAP review team will return to the appraisal district in December 2011 to document the implementation. Recommendations that are not complete, or not substantially complete, by that time will result in notification to the Texas Department of Licensing and Regulation (TDLR). The appraisal district will have another year to complete the outstanding recommendations. Recommendations still incomplete after one year could result in sanctions against the chief appraiser and/or appraisal district staff who are licensed through TDLR. Your appraisal district should make every effort to complete all recommendations in a timely manner.

The Comptroller's office is committed to supporting the MAP review process and helping appraisal districts come into compliance with existing laws, rules and regulations. PTAD will work with appraisal districts to improve their operations and to comply with each recommendation. We want to thank the chief appraiser, board chairman and the staff of the appraisal district for their help in making this new program a success.

For more information about the Property Tax Assistance Division, please see our website at www.window.state.tx.us/taxinfo/proptax/. If you have questions about your review, please feel free to contact Steve Atkinson, Methods and Assistance Program supervisor, at (888) 207-3668 or steve.atkinson@cpa.state.tx.us.

Sincerely,

Susan Combs

cc: Steve Atkinson





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Tarrant Appraisal District

This review is designed to determine whether appraisal districts are meeting minimum requirements for performing statutory and appraisal duties. This review is conducted in accordance with Tax Code Section 5.102(a), effective Jan. 1, 2010, and related Comptroller rule 9.301. The Comptroller is required by statute to review appraisal districts for governance; taxpayer assistance; operating procedures; and appraisal standards and methodology.

Details concerning the actual activities performed by the CAD can be found in the remainder of the report. Because of the diversity of land within Texas, some parts of the MAP may not be applicable to a county. If questions or a section of questions do not apply, such as when a county has no timber, the question or questions will be marked as “Not Applicable” or “NA” and the final score will not be negatively impacted by these questions.

Mandatory Requirements	PASS/FAIL
1. Does the appraisal district have up-to-date appraisal maps from which property may be located pursuant to Comptroller Rule 9.3002?	PASS
2. Do property inspections match appraisal district records?	PASS
3. Does the appraisal district have written procedures for appraisal?	PASS
4. Are values reproducible using the written procedures and appraisal records?	PASS
5. Were all appraisal district documents requested by PTAD made available to the reviewer by the required date?	PASS

Appraisal District Activities	RATING
Governance	EXCEEDS
Taxpayer Assistance	EXCEEDS
Operating Procedures	MEETS
Appraisal Standards, Procedures and Methodology	EXCEEDS

Appraisal District Ratings:

Exceeds – The total point score exceeds 100.

Meets – The total point score ranges from 90 to 100.

Needs Improvement – The total point score ranges from 75 to less than 90.

Unsatisfactory – The total point score is less than 75.

Governance

Review Areas	Total Questions in Review Area (excluding Bonus Questions and N/A Questions)	Total "Yes" Points	Total Score (Total "Yes" Questions/ Total Questions)
Appointment of Chief Appraiser Appointment of Appraisal Review Board CAD Budget Appointment of Taxpayer Liaison and Agricultural Appraisal Advisory Board Board Oversight of Appraisal District Contracts and Operations	21	22	105

Taxpayer Assistance

Review Areas	Total Questions in Review Area (excluding Bonus Questions and N/A Questions)	Total "Yes" Points	Total Score (Total "Yes" Questions/ Total Questions)
CAD Responsiveness Taxpayer Notifications	15	22	147

Operating Procedures

Review Areas	Total Questions in Review Area (excluding Bonus Questions and N/A Questions)	Total "Yes" Points	Total Score (Total "Yes" Questions/ Total Questions)
Appraisal Office Administration Value Defense Reappraisal Plan Exemptions Abatements	38	38	100

Appraisal Standards, Procedures and Methodology

Review Areas	Total Questions in Review Area (excluding Bonus Questions and N/A Questions)	Total "Yes" Points	Total Score (Total "Yes" Questions/ Total Questions)
Identification and Collection of New Property Mapping Property Appraisal Methods Land Appraisal Personal Property Oil and Gas Appraisals and Procedures Ratio Studies Uniform Standards of Professional Appraisal Practice Sales Gathering Income Approach Real Property Agricultural Use Appraisals and Procedures Wildlife Management Timberland Appraisals and Procedures Contracted Appraisal Services	88	89	101



Tarrant CAD Review Questions and Answers

This review is conducted in accordance with Tax Code Section 5.102(a), effective Jan. 1, 2010, and related Comptroller rule 9.301. The Comptroller is required to review appraisal districts:

- governance;
- taxpayer assistance;
- operating procedures; and
- appraisal standards, procedures and methodology.

As part of the MAP review process, the CAD is required to submit, in advance of the review, electronic copies of procedures, policies, notices, manuals and related materials necessary for the completion of this review. Electronic copies may be submitted on DVDs, CDs or via the Property Tax Assistance Division's FTP Web site. Comptroller reviewers also collect related information at the time of the on-site review, compare appraisal district records to existing property and locate property using district maps. Each CAD is reviewed every other year. This report details the results of the review for the appraisal district named above.

Note: All bolded questions represent practices that exceed minimum requirements and will be scored as extra points in the total point scoring system.

GOVERNANCE

Appraisal district governance is evaluated in five subsections concerning CAD board of director's responsibilities: appointment of the chief appraiser; appointment of the appraisal review board; approval of the appraisal district budget; appointment of the taxpayer liaison and the agricultural appraisal advisory board; and oversight of contracts and appraisal district operations. The CAD board of directors is responsible for setting policy and hiring the chief appraiser. The chief appraiser establishes a preliminary budget and the CAD board approves the budget and maintains a review of the budget and its expenditure over the course of each fiscal year. The CAD board of directors appoints the appraisal review board to hear property disputes. The CAD board of directors appoints the taxpayer liaison and provides advice and consent to the appointment of the agricultural appraisal advisory board. The CAD board of directors also maintains oversight of contracts and operations.

This section contains nine questions that are not specifically required by law. They are considered "best practices" for appraisal districts, and are, in fact, used in many districts.

The specific questions are the first five questions under "Appointment of Chief Appraiser" and the first four questions under "Appointment of the Appraisal Review Board." If this report reflects "no" answers to these questions, it includes recommendations for implementing these "best practices."

In this final Methods and Assistance Program (MAP) report, the answers and recommendations concerning these nine questions have not been included in the calculation of the score. Your MAP score may be higher than the preliminary draft score, even though the report still contains the same recommendations. Appraisal districts are encouraged to comply with the recommendations associated with these nine questions.

Appointment of a Chief Appraiser

- | | | | | |
|---|-----|---------------|----|---------------|
| 1. Does the CAD board of directors have a written process for seeking qualified applicants when a chief appraiser vacancy arises? | YES | <u> X </u> | NO | <u> </u> |
| 2. Does the CAD board of directors have selection criteria for appointing a chief appraiser? | YES | <u> X </u> | NO | <u> </u> |
| 3. Does the CAD board of directors have a written job description for the chief appraiser? | YES | <u> X </u> | NO | <u> </u> |
| 4. Does the CAD board of directors consider comparable salaries when determining chief appraiser compensation? | YES | <u> X </u> | NO | <u> </u> |
| 5. Does the CAD board of directors regularly evaluate the chief appraiser? | YES | <u> X </u> | NO | <u> </u> |
| *Bonus Question* | | | | |
| 6. Does the CAD board of directors require the chief appraiser to be a registered professional appraiser at the time of hire? | YES | <u> </u> | NO | <u> X </u> |

Appointment of the Appraisal Review Board

- | | | | | |
|--|-----|--------------|----|---------------|
| 1. Does the CAD board of directors have written policies for the selection and appointment of appraisal review board candidates? | YES | <u> X </u> | NO | <u> </u> |
| 2. Does the CAD board of directors consider professional credentials when selecting appraisal review board members? | YES | <u> X </u> | NO | <u> </u> |
| 3. Does the CAD board of directors take written applications for appraisal review board service? | YES | <u> X </u> | NO | <u> </u> |
| 4. Does the CAD board of directors discuss candidates for the appraisal review board in a public meeting? | YES | <u> X </u> | NO | <u> </u> |
| 5. Does the CAD board of directors have written policies and procedures for evaluating complaints filed against individual appraisal review board members and for taking action? | YES | <u> X </u> | NO | <u> </u> |

CAD Budget

- | | | | | |
|--|-----|--------------|----|---------------|
| 1. Does the CAD publish a notice of its budget pursuant to Tax Code Section 6.062(a)? | YES | <u> X </u> | NO | <u> </u> |
| 2. Does the CAD include the information in its budget notice that is required by Tax Code Section 6.062(b)? | YES | <u> X </u> | NO | <u> </u> |
| 3. Does the CAD board of directors host a public hearing on the CAD's budget pursuant to Tax Code Section 6.06(b)? | YES | <u> X </u> | NO | <u> </u> |
| 4. Is the preliminary budget produced according to requirements outlined in the Tax Code Section 6.06(a)? | YES | <u> X </u> | NO | <u> </u> |

- | | | | | |
|---|-----|--------------|----|---------------|
| 5. Does the CAD board of directors approve the CAD budget before Sept. 15 pursuant to Tax Code Section 6.06(b)? | YES | <u> X </u> | NO | <u> </u> |
| 6. Does the CAD board of directors adopt budget amendments pursuant to Tax Code Section 6.06(c)? | YES | <u> X </u> | NO | <u> </u> |
| 7. Does the CAD board of directors direct that unobligated funds be refunded to the taxing units participating in the CAD pursuant to Tax Code Section 6.06(j)? | YES | <u> X </u> | NO | <u> </u> |
| *Bonus Question* | | | | |
| 8. Does the CAD budget have separate accounting or a separate budget for ARB expenditures as provided in Tax Code Sections 6.42 and 6.43? | YES | <u> X </u> | NO | <u> </u> |

Appointment of Taxpayer Liaison and Agricultural Appraisal Advisory Board

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|---|-----|--------------|----|---------------|
| 1. In a county with a population of more than 125,000, does the CAD board of directors ensure that the position of taxpayer liaison is always filled pursuant to Tax Code Section 6.052? | YES | <u> X </u> | NO | <u> </u> |
| 2. In a county with a population of more than 125,000, does the CAD have a currently appointed taxpayer liaison officer meeting the eligibility requirements of Tax Code Section 6.052(e)? | YES | <u> X </u> | NO | <u> </u> |
| 3. In a county with a population of more than 125,000, does the CAD board of directors require that the liaison officer make a report at each board meeting pursuant to Tax Code Section 6.052(c)? | YES | <u> X </u> | NO | <u> </u> |
| 4. Has the CAD board of directors provided advice and consent to the chief appraiser concerning the appointment of an agricultural appraisal advisory board in the last five years in an open meeting pursuant to Tax Code Section 6.12(a)? | YES | <u> X </u> | NO | <u> </u> |

CAD Board of Director's Oversight of Appraisal District Contracts and Operations

- | | | | | |
|--|-----|--------------|----|---------------|
| 1. Has the CAD board of directors adopted the CAD's most recent reappraisal plan by the Sept. 15 deadline pursuant to Tax Code Section 6.05(i)? | YES | <u> X </u> | NO | <u> </u> |
| 2a. Does the CAD board of directors post board meetings notices according to the Open Meetings Act, Government Code Sections 551.041 and 551.043(a) at both the appraisal office and at the county clerk's office? | YES | <u> X </u> | NO | <u> </u> |
| 2b. Has the chief appraiser and the CAD board of directors completed Open Meetings training pursuant to Government Code Section 551.005? | YES | <u> X </u> | NO | <u> </u> |
| 2c. Has the chief appraiser and the CAD board of directors completed Open Records training or delegated a public information coordinator pursuant to Government Code Section 552.012? | YES | <u> X </u> | NO | <u> </u> |
| 3. Does the CAD board of directors meet at least quarterly pursuant to Tax Code Section 6.04(b)? | YES | <u> X </u> | NO | <u> </u> |

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|--|-----|---------------|----|---------------|
| 4. Does the CAD board of directors select an auditor annually to prepare the CAD's annual financial audit pursuant to Tax Code Section 6.063? | YES | <u> X </u> | NO | <u> </u> |
| 5. Does the CAD board of directors solicit bids for a depository every two years pursuant to Tax Code Section 6.09(c)? | YES | <u> X </u> | NO | <u> </u> |
| 6. Has the CAD board of directors implemented the disclosure requirements according to Local Government Code Chapter 176 since its enactment in 2007? | YES | <u> X </u> | NO | <u> </u> |
| 7. Did the CAD complete the CAD board of director's survey? | YES | <u> X </u> | NO | <u> </u> |
| *Bonus Question* | | | | |
| 8. Does the CAD board of directors involve taxing entities in the budget process by soliciting entity nominees to serve on a budget committee prior to the adoption of the next year's budget? | YES | <u> </u> | NO | <u> X </u> |

TAXPAYER ASSISTANCE

Taxpayer assistance in this review means keeping property owners aware of what they need to know, according to the Tax Code and Comptroller Rules. The public needs to receive effective customer service through responsive appraisal district personnel.

CAD Responsiveness

- | | | | | |
|--|-----|--------------|----|---------------|
| 1. Has the CAD board of directors adopted and implemented written policies that provide the public with the opportunity to speak at scheduled board meetings for a reasonable period of time pursuant to Tax Code Section 6.04(d)? | YES | <u> X </u> | NO | <u> </u> |
| 2. Has the CAD board of directors prepared and maintained a written plan describing how a person who does not speak English or who is disabled may be provided reasonable access to the board pursuant to Tax Code Section 6.04(e)? | YES | <u> X </u> | NO | <u> </u> |
| 3a. Has the CAD board of directors prepared written information of public interest describing the functions of the board and the board's procedures by which complaints are filed and resolved pursuant to Tax Code Section 6.04(f)? | YES | <u> X </u> | NO | <u> </u> |
| 3b. Has the CAD board of directors made the information in question 3a available to the public and taxing entities pursuant to Tax Code Section 6.04(f)? | YES | <u> X </u> | NO | <u> </u> |
| 4a. Does the CAD have written policies that provide the public with a reasonable opportunity to appear before the CAD board of directors to speak on any issue within its jurisdiction pursuant to Tax Code Section 6.04(d)? | YES | <u> X </u> | NO | <u> </u> |
| 4b. Does the CAD have written procedures that explain how taxpayer complaints are handled, pursuant to Tax Code Sections 6.04(f) and (g)? | YES | <u> X </u> | NO | <u> </u> |
| 5. Does the CAD allow property owners to inspect and obtain a copy of data, schedules, formulas and all other information that may be introduced at an appraisal review board protest hearing pursuant to Tax Code Section 41.461(a)(2)? | YES | <u> X </u> | NO | <u> </u> |

6. Are any CAD employees assigned to and responsible for assisting the public with questions, completing applications or related customer service functions? YES X NO

Bonus Question

7. Does the CAD maintain contact with the public by interacting with neighborhood associations, fraternal organizations, citizen groups and other venues? YES X NO

Bonus Question

8. Does the CAD offer training to employees for customer service/public relations? YES X NO

Bonus Question

9. Does CAD have e-mail as recommended by IAAO's Standard on Public Relations? YES X NO

Bonus Question

10. Does the CAD have a Web site where property owners can look up their property values, as recommend by IAAO's Standard on Public Relations? YES X NO

Bonus Question

11. Does the CAD provide training to staff on Open Meetings and Open Records? YES X NO

Bonus Question

12. Does the CAD provide public information computers or terminals for property owners to use? YES X NO

Taxpayer Notifications

1. Are notices of appraised value timely sent to property owners as provided by Tax Code Section 25.19? YES X NO

2. Is information concerning rendition requirements and availability of rendition forms published annually in the manner required by Tax Code Section 22.21? YES X NO

3. Does the business personal property rendition form used by the CAD comply with Comptroller Rule 9.3031? YES X NO

4. Before Feb. 1 each year, does the CAD deliver appropriate exemption application forms to persons who in the preceding year were allowed an exemption for which an application must be filed annually pursuant to Tax Code Section 11.44(a)? YES X NO

5. Does the CAD publicize annually, in a manner reasonably designed to notify all residents of the district, the requirement of Tax Code Section 11.44(b) to apply for property tax exemptions? YES X NO

6. Does the CAD notify taxpayers when denying, modifying or cancelling exemptions pursuant to Tax Code Sections 11.43(h) and 11.45(d)? YES X NO

7. Does the CAD conduct a public hearing to consider the biennial reappraisal plan of the CAD pursuant to Tax Code Section 6.05(i)? YES X NO

Bonus Question

8. Are residence homestead exemption forms mailed to new owners when identified by the CAD? YES X NO

OPERATING PROCEDURES

Written operating procedures are used by appraisal districts to manage workloads and secondarily are available to property owners who question why a particular appraisal district performs a function according to one procedure rather than another. To help guarantee consistency and fairness, appraisal districts need clear written procedures that detail how values are derived, how exemptions are administered, what tax abatement programs exist and how the protest procedure works.

Appraisal Office Administration

1. Does the CAD engage in written formal planning as described in IAAO's *Property Appraisal and Assessment Administration*, Chapter 16? YES X NO

2. Does the CAD have a written records retention plan pursuant to Tax Code Section 6.13 and Local Government Code Section 203.042? YES X NO

3. Does the CAD have a public information officer/records manager? YES X NO

4. Does the CAD have a written public funds investment plan pursuant to Government Code Sections 2256.009 through 2256.019? YES X NO

5. Does the chief appraiser ensure compliance of the CAD staff with procurement disclosure requirements pursuant to Local Government Code Chapter 176? YES X NO

6. Does the CAD have a written personnel policies manual, as described in IAAO's *Property Appraisal and Assessment Administration*, Chapter 16? YES X NO

7. Does the CAD have competitive wage schedules, as described in IAAO's *Property Appraisal and Assessment Administration*, Chapter 16? YES X NO

8. Does the CAD comply with Public Law 103-3, the Family and Medical Leave Act (FMLA)? YES X NO

9. Does the CAD have written purchasing policies pursuant to Local Government Code Chapter 252? YES X NO

10. Does the CAD bid out all goods and services that exceed \$50,000 pursuant to Local Government Code Section 252.021? YES X NO

11. Did the chief appraiser deliver the appraisal roll for each taxing unit by the date required by Tax Code Section 26.01? YES X NO

12. Does the CAD use computers consistent with IAAO's *Standard on Facilities, Computers, Equipment, and Supplies*? YES X NO

13. Did the CAD or the ARB complete the ARB survey? YES X NO

Bonus Question

14. Does CAD use the Department of Information Resources' (DIR) Go DIRect Program? YES X NO

Value Defense

1. Does the CAD have written procedures to be used in informal meetings to ensure consistency in the appeals process consistent with IAAO's Standard on Assessment Appeal? YES X NO

2. Does the CAD have written procedures to be used in formal hearings before the ARB to ensure consistency in the appeals process consistent with IAAO's Standard on Assessment Appeal? YES X NO

3. Does the CAD have evidence to support value changes resulting from informal meetings? YES X NO

4. Does the CAD have standard evidence, either electronic or written, to assist staff appraisers in market value protests before the ARB? YES X NO

5. Does the CAD have standard evidence, either electronic or written, to assist staff appraisers in equal and uniform value protests before the ARB? YES X NO

Reappraisal Plan

1. Does the CAD's written reappraisal plan identify properties to be appraised through physical inspection or other reliable means of identification pursuant to Tax Code Section 25.18(b)(1)? YES X NO

2. Does the CAD's written reappraisal plan explain how the CAD will identify and update relevant characteristics of each property in the appraisal record pursuant to Tax Code Section 25.18(b)(2)? YES X NO

3. Does the CAD's written reappraisal plan define market areas pursuant to Tax Code Section 25.18(b)(3)? YES X NO

4. Does the CAD's written reappraisal plan identify property characteristics that affect property value in each market area pursuant to Tax Code Section 25.18(b)(4)? YES X NO

5. Does the CAD's written reappraisal plan include an appraisal model that reflects the relationship among the property characteristics affecting value in each market area and determines the contribution of individual property characteristics pursuant to Tax Code Section 25.18(b)(5)? YES X NO

6. Does the CAD's written reappraisal plan explain how it identifies and considers market characteristics in appraising property pursuant to Tax Code Section 25.18(b)(6)? YES X NO

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|--|-----|---------------|----|---------------|
| 7. Does the CAD's written reappraisal plan explain how the CAD reviews the appraisal results pursuant to Tax Code Section 25.18(b)(7)? | YES | <u> X </u> | NO | <u> </u> |
| 8. Does the CAD have written verification as to the last date a parcel was reappraised? | YES | <u> </u> | NO | <u> X </u> |

Recommendation: Ensure that all property in the CAD is appraised at least once every three years and update the CAD's records to reflect the reappraisal date.

Exemptions

- | | | | | |
|--|-----|--------------|----|---------------|
| 1. Does CAD maintain a partial exemption list pursuant to Tax Code Section 11.46 and Comptroller Rule 9.3010? | YES | <u> X </u> | NO | <u> </u> |
| 2. Are all exemption forms used by the CAD in compliance with Comptroller Rule 9.415? | YES | <u> X </u> | NO | <u> </u> |
| 3. Does the CAD have written procedures for applying "capped" homestead property values as provided by Tax Code Section 23.23? | YES | <u> X </u> | NO | <u> </u> |
| 4. Did the CAD properly calculate and apply the new improvement values and final capped values pursuant to Tax Code Section 23.23? | YES | <u> X </u> | NO | <u> </u> |
| 5. If applicable, does the CAD grant pollution control exemptions as determined by the Texas Commission on Environmental Quality (TCEQ)? | YES | <u> X </u> | NO | <u> </u> |
| 6. If applicable, does the CAD establish market value for the account prior to applying the pollution control exemption? | YES | <u> X </u> | NO | <u> </u> |

Abatements and Reinvestment Zones

- | | | | | |
|--|-----|--------------|----|---------------|
| 1. Does the CAD establish market value for real and personal property receiving a tax abatement pursuant to Tax Code Chapter 312? | YES | <u> X </u> | NO | <u> </u> |
| 2. Does the CAD properly apply the abatement percentage or other limit on the abated value (if any) to the total market value? | YES | <u> X </u> | NO | <u> </u> |
| 3. Does the CAD record the total number of properties granted tax abatements pursuant to Tax Code Chapter 312? | YES | <u> X </u> | NO | <u> </u> |
| 4. Does the CAD annually require an exemption application for each abatement in the county pursuant to Tax Code Section 11.28? | YES | <u> X </u> | NO | <u> </u> |
| 5. Does the CAD report reinvestment zones and tax abatement agreements to the Comptroller's office pursuant to Tax Code Section 312.005? | YES | <u> X </u> | NO | <u> </u> |

6. Is each tax abatement and value limitation in the county located within a reinvestment zone as discussed in Tax Code Chapters 311 and 312? YES X NO

APPRAISAL STANDARDS, PROCEDURES AND METHODOLOGY

The following section assesses the appraisal activities and practices of an appraisal district and the standards and methodologies used by the appraisal district to guide its work. Appraisal districts are required to maintain files on all property, locate property, assess its value according to requirements set forth in the Tax Code and according to generally accepted appraisal practices and standards, and to use the most effective method for determining the value of each specific property. It must also assess how well the appraisal district staff are performing their appraisal duties and how well the appraised value of property matches the value of local markets. Unless an appraisal district lacks a specific type of property, such as timber or oil and gas, it is responsible for performing all the duties as outlined in the questions below.

Identification and Listing of New Property

1. Does the CAD have written procedures for identifying new property as discussed in IAAO's Standard on Ratio Studies? YES X NO
2. Do these written procedures include methods for identifying new utility properties, such as pipelines and new producing oil wells? YES NO

NOT APPLICABLE

3. Does the CAD have written procedures for identifying upgrades and new improvements to existing properties? YES X NO
4. Does the CAD supplement prior year's appraisal records with newly discovered omitted property pursuant to Tax Code Section 25.21? YES X NO

Mapping

1. Does each parcel have a unique identifier pursuant to Comptroller Rule 9.3002(b)? YES X NO
2. Are parcel numbers tied to the mapping system pursuant to Comptroller Rule 9.3002(d)? YES X NO
3. Does the CAD comply with Comptroller Rule 9.3002 regarding land? YES X NO

Property Appraisal Manuals

1. Does the CAD have current written and workable property appraisal manuals for all categories of property in the CAD, either produced internally or acquired from commercially available sources and published in the last five years? YES X NO
2. Does the CAD have written supporting procedures for these appraisal manuals to comply with Tax Code Section 23.01(b) and USPAP Standard 6? YES X NO

Land Appraisal

- | | | | | |
|--|-----|--------------|----|---------------|
| 1. Does the CAD collect and verify land sales as discussed in IAAO's Property Appraisal and Assessment Administration, Chapter 7? | YES | <u> X </u> | NO | <u> </u> |
| 2. Does the CAD use the verified land sales to create a land schedule as discussed in IAAO's Property Appraisal and Assessment Administration, Chapter 7? | YES | <u> X </u> | NO | <u> </u> |
| 3. Is the schedule arranged so that an adjustment for location, size, utilities, topography, frontage, etc., can be made as discussed in IAAO's Property Appraisal and Assessment Administration, Chapter 7? | YES | <u> X </u> | NO | <u> </u> |
| 4a. When appraising land on which an improvement is located, is the improvement valued using the cost approach? | YES | <u> X </u> | NO | <u> </u> |
| 4b. When appraising land on which an improvement is located, is the remaining value after appraising the improvement attributed to the land? | YES | <u> X </u> | NO | <u> </u> |

Personal Property

- | | | | | |
|---|-----|--------------|----|---------------|
| 1. Does the CAD use discovery techniques for personal property accounts each year as discussed in IAAO's Standard on Valuation of Personal Property? | YES | <u> X </u> | NO | <u> </u> |
| 2. Does the CAD have written procedures for inspecting new accounts in the year they are created as discussed in IAAO's Standard on Valuation of Personal Property? | YES | <u> X </u> | NO | <u> </u> |
| 3. Are the written personal property manuals developed or modified to reflect local conditions as discussed in IAAO's Standard on Valuation of Personal Property? | YES | <u> X </u> | NO | <u> </u> |
| 4. Does the CAD have a written internal control mechanism to ensure the accuracy and uniformity of the appraisal work performed by the personal property staff as discussed in IAAO's Standard on Valuation of Personal Property? | YES | <u> X </u> | NO | <u> </u> |
| 5. Do the written manuals have updated depreciation tables and instructions on how to use them as discussed in IAAO's Property Appraisal and Assessment Administration, Chapter 8? | YES | <u> X </u> | NO | <u> </u> |
| 6. Does the CAD apply the rendition penalty for taxpayers that do not render or do not render timely according to Tax Code Section 22.28? | YES | <u> X </u> | NO | <u> </u> |
| 7. Does the CAD waive the rendition penalty according to Tax Code Section 22.30 if the property owner proves that they exercised reasonable diligence to comply with or has substantially complied with rendition requirements? | YES | <u> X </u> | NO | <u> </u> |

Oil and Gas Appraisal and Procedures

(This section applies only if the CAD does not enter into a contract for these appraisal services.)

1. Does the CAD use a discounted cash flow analysis to value oil and gas producing properties? YES ☐ NO ☐

NOT APPLICABLE

2. Does the CAD use the Comptroller's Manual for Discounting Oil and Gas Income pursuant to Tax Code Section 23.175? YES ☐ NO ☐

NOT APPLICABLE

3. Does the CAD determine prices used in the appraisal according to Tax Code Section 23.175? YES ☐ NO ☐

NOT APPLICABLE

4. Does the CAD have written procedures for identifying new property in this category? YES ☐ NO ☐

NOT APPLICABLE

Ratio Studies

1. Does the CAD conduct ratio studies as described in IAAO's Standard on Ratio Studies? YES ☒ NO ☐

2. Does the CAD use ratio studies in the appraisal process as described in IAAO's Standard on Ratio Studies? YES ☒ NO ☐

3. Does the CAD verify the sales data used in its ratio study as described in IAAO's Standard on Ratio Studies? YES ☒ NO ☐

4. Does the CAD have written ratio study procedures as described in IAAO's Standard on Ratio Studies? YES ☒ NO ☐

5. Does the CAD compute measures of variability in its ratio studies as described in IAAO's Standard on Ratio Studies? YES ☒ NO ☐

6. Does the CAD compute measures of central tendency in its ratio studies as described in IAAO's Standard on Ratio Studies? YES ☒ NO ☐

7. Has the CAD identified market segments as described in IAAO's Standard on Ratio Studies? YES ☒ NO ☐

8. Does the CAD calculate measures of central tendency for each market segment as described in IAAO's Standard on Ratio Studies? YES ☒ NO ☐

9. Does the CAD calculate measures of variability for each market segment as described in IAAO's Standard on Ratio Studies? YES X NO

10. Does the CAD identify and research very high or very low (outlier) ratios to determine whether the outlier samples should be adjusted or excluded from its ratio study as described in IAAO's Standard on Ratio Studies? YES X NO

Bonus Question

11. Does the CAD use independent appraisals in its ratio study? YES NO X

Uniform Standards of Professional Appraisal Practice (USPAP)

1. Does the CAD have written procedures for developing a mass appraisal that meets USPAP Standard 6? YES X NO

2. In developing a mass appraisal does the CAD use standardized data collection and analysis that meets USPAP Standard 6? YES X NO

3. In developing a mass appraisal does the CAD use properly specified and calibrated valuation models that meet USPAP Standard 6? YES X NO

4. In developing a mass appraisal does the CAD use standards and measures of the accuracy of the data collected and value produced that meet USPAP Standard 6? YES X NO

5. Do the CAD's sold and unsold "like" properties have similar values? YES X NO

6. Does the CAD identify any special limiting conditions that affect its ability to comply with USPAP Standard 6? YES X NO

7. Does the CAD complete and produce a written mass appraisal report that includes a signed certification according to USPAP Standard 6? YES X NO

Sales Gathering

1. Does the CAD gather sales using reasonable available methods as discussed in IAAO's Property Appraisal and Assessment Administration, Chapter 5? YES X NO

2. Does the CAD verify its sales using reasonable available methods as discussed in IAAO's Property Appraisal and Assessment Administration, Chapter 5? YES X NO

3. Does the CAD record the sales data with a code that allows it to provide the information to the Comptroller's office using the Electronic Property Transfer Submission (EPTS) pursuant to Comptroller Rule 9.3059? YES X NO

4. Does the CAD keep all sales in its sales file? YES X NO

5. Does the CAD tie its sales file to the parcel numbering system as discussed in IAAO's Property Appraisal and Assessment Administration, Chapter 5? YES X NO

- | | | | | | |
|----|---|-----|--------------|----|---------------|
| 6. | Does the CAD analyze sales prices to determine whether the prices should be adjusted for time as discussed in IAAO's Property Appraisal and Assessment Administration, Chapter 5? | YES | <u> X </u> | NO | <u> </u> |
| 7. | Does the CAD analyze sales terms, when available, to determine whether sales prices should be adjusted as discussed in IAAO's Property Appraisal and Assessment Administration, Chapter 5? | YES | <u> X </u> | NO | <u> </u> |
| 8. | When sold properties are used as comparables in determining value, does the CAD make appropriate adjustments for individual property characteristics pursuant to Tax Code Section 23.01(b)? | YES | <u> X </u> | NO | <u> </u> |

Income Approach

- | | | | | | |
|----|---|-----|--------------|----|---------------|
| 1. | Does the CAD use the income approach to value pursuant to Tax Code Section 23.0101? | YES | <u> X </u> | NO | <u> </u> |
| 2. | Does the CAD annually collect data necessary for use in the income approach pursuant to Tax Code Section 23.012? | YES | <u> X </u> | NO | <u> </u> |
| 3. | Does the CAD have written procedures for using the income approach as discussed in IAAO's Property Appraisal and Assessment Administration, Chapter 1? | YES | <u> X </u> | NO | <u> </u> |
| 4. | Does the CAD have written procedures for developing market capitalization and discount rates as discussed in IAAO's Property Appraisal and Assessment Administration, Chapter 12? | YES | <u> X </u> | NO | <u> </u> |
| 5. | Does the CAD consider individual property characteristics in determining market rents pursuant to Tax Code Section 23.012? | YES | <u> X </u> | NO | <u> </u> |
| 6. | Does the CAD consider individual property characteristics in determining market expenses pursuant to Tax Code Section 23.012? | YES | <u> X </u> | NO | <u> </u> |
| 7. | Does the CAD use market rents rather than actual rents in the income approach pursuant to Tax Code Section 23.012? | YES | <u> X </u> | NO | <u> </u> |
| 8. | Does the CAD consider individual property characteristics in determining capitalization or discount rates pursuant to Tax Code Section 23.012? | YES | <u> X </u> | NO | <u> </u> |

Real Property

- | | | | | | |
|----|--|-----|--------------|----|---------------|
| 1. | Does the CAD's appraisal process ensure that values are equal and uniform pursuant to Tax Code Section 23.01? | YES | <u> X </u> | NO | <u> </u> |
| 2. | Does the CAD have depreciation schedules as discussed in IAAO's Property Appraisal and Assessment Administration, Chapter 8? | YES | <u> X </u> | NO | <u> </u> |

3. Are individual property characteristics reviewed and updated at least every three years as discussed in IAAO's Property Appraisal and Assessment Administration, Chapter 13?	YES	<u> X </u>	NO	<u> </u>
4. Do values developed using the cost approach reflect individual property characteristics as required by Tax Code Section 23.01?	YES	<u> X </u>	NO	<u> </u>
5. Does the CAD have a written internal control mechanism to ensure the accuracy and uniformity of the appraisal work performed by the staff pursuant to Tax Code Section 23.01?	YES	<u> X </u>	NO	<u> </u>
6. Does the CAD update cost schedules used in the cost approach at least every three years as discussed in IAAO's Property Appraisal and Assessment Administration, Chapter 8?	YES	<u> X </u>	NO	<u> </u>
7. Does the CAD verify its cost schedules by using market analysis as discussed in IAAO's Property Appraisal and Assessment Administration, Chapter 8?	YES	<u> X </u>	NO	<u> </u>
Bonus Question				
8. For commercial property, does the CAD have written procedures to identify intangible value?	YES	<u> X </u>	NO	<u> </u>

Agricultural Use Appraisals and Procedures

1. Did the CAD use the correct capitalization rate for 2008 pursuant to Tax Code Section 23.53?	YES	<u> X </u>	NO	<u> </u>
2. Does the CAD comply with procedures on how to calculate five-year average net-to-land pursuant to Tax Code Section 23.51?	YES	<u> X </u>	NO	<u> </u>
3. Do productivity values reflect schedule values as discussed in the Guidelines for Appraisal of Agricultural Land?	YES	<u> X </u>	NO	<u> </u>
4. Does the CAD collect income and expense data, including hunting information, for use in the appraisal of qualified ag-land as discussed in the Guidelines for Appraisal of Agricultural Land?	YES	<u> X </u>	NO	<u> </u>
5. Does the CAD inspect each property before it is granted ag-use appraisal to ensure compliance with Tax Code Section 23.51?	YES	<u> X </u>	NO	<u> </u>
6. Do the CAD's agricultural special appraisal applications match the information on the appraisal records as discussed in the Guidelines for Appraisal of Agricultural Land?	YES	<u> X </u>	NO	<u> </u>
7. Does the CAD request a new agricultural special appraisal application when the type of agricultural use changes as discussed in the Guidelines for Appraisal of Agricultural Land?	YES	<u> X </u>	NO	<u> </u>
8. Does the CAD have written procedures for determining change of use in order to impose a rollback penalty according to Tax Code Section 23.55?	YES	<u> X </u>	NO	<u> </u>

- | | |
|---|-----------------------------------|
| 9. Does the CAD notify the property owner timely when it makes a change in use determination on land previously qualified for agricultural appraisal pursuant to Tax Code Sections 23.55 and 25.23(e)? | YES <u> X </u> NO <u> </u> |
| 10. Does the CAD divide each category of open-space land according to soil type, soil capability, irrigation, general topography, geographical factors and other factors that influence the productive capability of the category according to Tax Code Section 23.51(3)? | YES <u> X </u> NO <u> </u> |

Wildlife Management

- | | |
|---|------------------------------------|
| 1. Did the chief appraiser select a wildlife use percentage based on requirements in Comptroller Rule 9.2005? | YES <u> X </u> NO <u> </u> |
| 2. Does the chief appraiser use the formula set out in Comptroller Rule 9.2005 to calculate wildlife use requirements? | YES <u> X </u> NO <u> </u> |
| 3. Does the CAD require plans filed by wildlife management associations to be signed by each member owner or their agent and that detail management activities on each tract pursuant to Comptroller Rule 9.2003? | YES <u> </u> NO <u> </u> |

NOT APPLICABLE

- | | |
|---|-----------------------------------|
| 4. Does the chief appraiser review wildlife management plans to verify wildlife management activities are consistent with the guidelines for the appropriate eco-region pursuant to Comptroller Rule 9.2004? | YES <u> X </u> NO <u> </u> |
| 5. Does the chief appraiser require landowners to file annual reports detailing actions taken to implement the wildlife management plan during the year pursuant to Comptroller Rule 9.2003? | YES <u> X </u> NO <u> </u> |
| 6. Does the chief appraiser qualify land in a manner consistent with the Comptroller's Manual for the Appraisal of Agricultural Land, its wildlife management guidelines, Texas Parks and Wildlife's eco-region guidelines and Comptroller Rule 9.2005? | YES <u> X </u> NO <u> </u> |
| 7. Does the chief appraiser determine productivity value for wildlife management use based on the land's use before wildlife management began pursuant to Comptroller Rule 9.2004? | YES <u> X </u> NO <u> </u> |

Timberland Appraisals and Procedures

- | | |
|---|------------------------------------|
| 1. Is the CAD using the capitalization rate required by Tax Code Section 23.74? | YES <u> </u> NO <u> </u> |
| NOT APPLICABLE | |
| 2. Does the CAD calculate five-year average net-to-land in performing timberland appraisals pursuant to Tax Code Section 23.71? | YES <u> </u> NO <u> </u> |

NOT APPLICABLE

3. Do the CADs timber productivity values reflect the schedule of timberland values developed according to Chapter IV of the Comptroller's *Manual for the Appraisal of Timberland*? YES ☐ NO ☐

NOT APPLICABLE

4. Does the CAD collect data from the sources specified in Tax Code Section 23.71 for use in the appraisal of timberland? YES ☐ NO ☐

NOT APPLICABLE

5. Does the CAD inspect each property before it is granted agricultural use (Ag use) appraisal to ensure compliance with the Comptroller's *Manual for Appraisal of Timberland*? YES ☐ NO ☐

NOT APPLICABLE

6. Do the CAD's timber special appraisal applications match the information on the appraisal records? YES ☐ NO ☐

NOT APPLICABLE

Contracted Appraisal Services

1. Does the CAD have a written contract with the appraisal services contractor that identifies which types of properties will be appraised as discussed in IAAO's Standard on Contracting for Assessment Services? YES ☒ NO ☐

2. For each property category appraised by the appraisal services contractor, are all items listed in the contract as deliverables at the CAD as discussed in IAAO's Standard on Contracting for Assessment Services? YES ☒ NO ☐

3. For each property category appraised by the appraisal services contractor, does the contractor provide a reappraisal plan outlining what will be reappraised and when as discussed in IAAO's Standard on Contracting for Assessment Services? YES ☒ NO ☐

4. Does the CAD have written procedures for reviewing, verifying or evaluating that the appraisal services contractor is using their written procedures when determining appraised values, as discussed in IAAO's Standard on Contracting for Assessment Services? YES ☒ NO ☐

5. Does the CAD have documentation to show that a sample of appraisals was reviewed, verified or evaluated according to the procedures for evaluating the appraisal services contractor? YES ☒ NO ☐

6. Does the appraisal services contractor have market data to support its values on properties it appraises? YES ☒ NO ☐

7. Does the appraisal services contractor make the market data available for inspection by the CAD and property owners upon request? YES ☒ NO ☐

- | | | | | |
|--|-----|--------------|----|---------------|
| 8a. If the contract is for the appraisal of oil and gas properties, does the contractor use a discounted cash flow analysis to value oil and gas producing properties? | YES | <u> X </u> | NO | <u> </u> |
| 8b. Does the appraisal services contractor use the Comptroller's Manual for Discounting Oil and Gas Income pursuant to Tax Code Section 23.175? | YES | <u> X </u> | NO | <u> </u> |
| 8c. Does the appraisal services contractor determine oil and gas prices used in the appraisal according to Tax Code Section 23.175? | YES | <u> X </u> | NO | <u> </u> |
| 8d. If the appraisal services contractor is responsible for identifying new property, does the contractor have written procedures for identifying new properties? | YES | <u> X </u> | NO | <u> </u> |
| 8e. Does the CAD have written procedures for evaluating results of the appraisal services contractor's property discovery process? | YES | <u> X </u> | NO | <u> </u> |



Appendix 1

Appraisal District Board of Directors (BOD) Informational Survey Results

Key Findings of the Tarrant Appraisal District's

Board of Directors Informational Survey

- The Tarrant CAD board of directors consists of five members.
- Three of the five members were nominated by more than one taxing unit.
- The median years of service of the members is 1.
- The average years of service of the members is 5.4.
- None of the members have a professional background in property appraisal.

BOD Informational Survey

Your County Appraisal District (CAD) is receiving a Methods and Assistance Program review under provision of Tax Code Section 5.102. The Comptroller's Property Tax Assistance Division (PTAD) requests this survey be completed and provided to the PTAD field appraiser while on-site.

This survey should be completed by the chief appraiser. Please select the answer that best describes your response to the survey question.

1. Was any member of the BOD nominated by more than one taxing unit?

Yes ☒ No ☐

2. Please list your BOD members by name and indicate which taxing unit(s) nominated him or her. Please provide the number of votes that each received in the most recent selection process, based on the district's allocation process and how many years each member has served.

Name	Taxing Unit	Nominated by More Than One Unit	No. of Votes	Years of Service
Tommy Brown	Tarrant County	No	590	First Year 2010
John Fegan	See Attached	No	1,258	First Year 2010
Michael Glaspie	See Attached	Yes	676	1
Joe Potthoff	See Attached	Yes	901	18
John Molyneaux	See Attached	Yes	671	8
Betsy Price				

3. Does any member of the BOD members have a professional background in property appraisal?

Yes ☐ No ☒

4. Please list your BOD members by name and indicate his or her professional credentials in property appraisal (fee appraiser, real estate agent, real estate broker, etc.).

Name	Credentials
John Fegan	Real estate agent
John Molyneaux	Real estate agent
Tommy Brown	Real estate agent

JEFF LAW CHIEF APPRAISER

Name and Title

817-595-6001

Telephone Number

2-24-10

Date

Thank you for taking the time to complete this survey.



Appendix 2

Board of Directors Chair Interview Results

Meeting Notes for Board Chair Interview

Date of Interview: Sept. 17, 2010

CAD Name: Tarrant

Board Chair Name: Jeff Potthoff

Interviewer Name: Art Cory

Names of Others Present During Interview:

Jeff Law, Chief Appraiser

Items of Concern Noted by Board Chair:

The CAD is in the process of buying a new computer system. Conversion and implementation of a new system always involves risk, but he recognizes the need and is optimistic.

He believes that good teamwork exists within the organization, but realizes that can change without constant attention, and it is very important to overall success.

He is concerned that the legislature may insert politics back into the process as it was prior to the creation of appraisal districts. He believes the current system works much better than the prior system.

He said the Board tries to maintain the proper relationship with the staff and sees the Board as a policy maker and should not get involved in the day to day activities of the district. He is concerned that it remains that way.

Questions Asked by Board Chair:

Mr. Potthoff asked about the relationship between the TDLR, the Comptroller and the CADs. How will TDLR handle complaints against the CADs and how will the MAP reviews affect any action by TDLR? I explained that the Comptroller had no authority to discipline the CADs, but could supply input relative to MAP reviews.

He asked how CAD education will be handled by TDLR. I explained that TDLR had indicated a willingness to work with the CADs in this area and that I was optimistic about it.

Due to difficulties that the CADs are having in dealing with equal and uniform appeals he asked if legislation could be passed to require that the original values of the comparables be used in an equal and uniform appeal as opposed to any values later set by the ARB. This would help mitigate the “spiral down” effect of this type of appeal.

It was also suggested that legislation specify a minimum number of comparables to be used in an equal and uniform appeal. I explained that the Comptroller could not get involved in legislation that did not directly affect the Comptroller's statutory duties.

Resources, Information, Training or Help Needed from Comptroller's Office as Stated by Board Chair:

It was stated that the rules that the CADs must comply with in determining values should be the same rules that the PTAD uses in the PVS.

He felt that the Comptroller's office could help in defining how education will be handled under TDLR.

General Notes and Any Other Items of Interest that Should be Noted:

There was much discussion about valuation (residential, commercial, market and equal and uniform appeals).

It was thought that the system would perform more consistently and appeals reduced if the five largest CADs had an independent cap rate study conducted every two years. An independent study would eliminate much of the controversy concerning cap rates.

The Comptroller could maintain a list of qualified candidates to perform the cap rate studies much as they now do for arbitrators.

We discussed what would happen to CADs that failed the MAP review, and how to influence the Boards of the CADs to provide the necessary resources. It was suggested that the PTAD could act as an "ombudsman" for the CADs and explain the importance of a properly functioning CAD in the County. There are areas where CADs offer a public service to the community outside their statutory duties. For example, web sites and mapping systems are used by the real estate community as well as other businesses in the county.

We discussed the problem of the ARB's being viewed as part of the CAD. It was suggested that an arrangement where the Comptroller paid the ARBs and were reimbursed by the CADs might help eliminate that perception.

The meeting lasted about two hours.



Appendix 3

Appraisal Review Board (ARB) Informational Survey Results

Key Findings of the Tarrant Appraisal District's

Appraisal Review Board Informational Survey

- The Tarrant ARB has written procedures and does annually review and update them.
- The ARB procedures do recognize that the CAD must prove by a preponderance of the evidence that its value is correct.
- The percentage of protests filed for homeowners is 37.3 percent.
- The average value reduction for homeowners is 9.1 percent.
- The average value reduction for all other types of properties is 17.7 percent.
- Tarrant CAD has 59 ARB members and three of them have professional credentials in property appraisal.
- Almost 65 percent of protests are represented by agents.
- In 2009, the ARB reported that they worked 22,751 hours.

ARB Informational Survey

Appraisal Review Board (ARB) Informational Survey

Your County Appraisal District (CAD) is receiving a Methods and Assistance Program review under provision of Tax Code Section 5.102. The Comptroller's Property Tax Assistance Division (PTAD) requests this survey be completed and provided to the PTAD field appraiser while on-site.

This survey requests information regarding the practices and procedures of the ARB. Please identify who is completing this survey: the chief appraiser, the ARB coordinator or the ARB chairman.

Please place a check mark in the appropriate box to record your response to the survey question.

Question	Yes	No
1. Does the ARB have written hearing procedures?	√	
a. Are ARB hearings scheduled for certain times?	√	
b. Do the ARB procedures provide for hearing time limits that are strictly enforced?		√
c. Do the ARB procedures provide for hearing times on protests during evening hours or weekends?	√	
d. Does the ARB post written ARB hearing procedures in a prominent place in each room in which it holds hearings?	√	
e. Does the ARB provide its hearing procedures to protesting property owners?	√	
f. Does the ARB review the current written procedures when terms of office for new members begin?	√	
g. Does the ARB annually review and update its procedures?	√	
2. Are the hearing procedures delivered to a protesting property owner?	√	
a. Does the ARB, before a protest hearing is scheduled, deliver written notice to the property owner initiating a protest of the date, time and place fixed for the hearing on the protest?	√	
b. Does the ARB notify the property owner of his or her right to postponement of the hearing?	√	
c. Does the ARB deliver the notice not later than the 15th day before the date of the hearing?	√	
3. Do the hearing procedures provide for each party to offer evidence, examine or cross-examine witnesses or other parties and present arguments on the matters subject to the protest hearing?	√	
a. Do the ARB procedures provide for each party to exchange documentary evidence prior to the hearing?	√	

Question	Yes	No
b. Does the chief appraiser provide, before the hearing on a protest or immediately after the hearing begins, the property owner with a copy of any written material the CAD intends to offer or submit to the ARB at the hearing?	√	
c. Does the chief appraiser inform the property owner he or she may inspect and may obtain a copy of the data, schedules, formulas and all other information the chief appraiser plans to introduce at the hearing to establish any matter at issue?	√	
4. Do the ARB procedures provide information concerning how the ARB will weigh evidence?	√	
a. Do ARB procedures point out that the CAD has the burden of proof regarding protests related to appraised value or market value, as well as unequal appraisal?	√	
b. Do ARB procedures recognize that the CAD must prove by a preponderance of the evidence that its value is correct?	√	
c. Do ARB procedures point out that the ARB is prohibited from considering any evidence supplied by the CAD unless the evidence is presented at the protest hearing?	√	
d. Do the ARB procedures note that neither the CAD nor the property owner may provide information to an ARB member about the property, except during the protest hearing and that an ARB member who violates this rule must be removed from the hearing?	√	
e. Do ARB procedures provide for the chairman of the ARB to postpone a hearing at least once if the property owner requests it prior to the date of the hearing?	√	
5. Do the ARB procedures address the scheduling of hearings and customer service?	√	

6. What percentage of protests filed is for homeowners? 37.3%

7. What is the average percentage value reduction for homeowners? 9.1%

8. What is the average percentage value reduction for all other types of properties? 17.7%

9. What percentage of protests is represented by agents? 64.79%

10. In 2009, how many total hours did the ARB work? ([number of hours worked per day] x [number of ARB members] x [the number of days worked]) 22,751

11. In 2009, how many ARB orders were issued for each category of property value?

a. Less than \$50,000 √

b. \$50,000 – \$300,000 _____

c. \$300,000 – \$600,000 _____

- d. \$600,000 – \$1 million _____
- e. \$1 million – \$5 million _____
- f. Over \$5 million _____

Please list your ARB members by name and indicate his or her professional credentials in property appraisal, if applicable (fee appraiser, real estate agent, real estate broker, etc.).

Name	Credentials
See attached list	

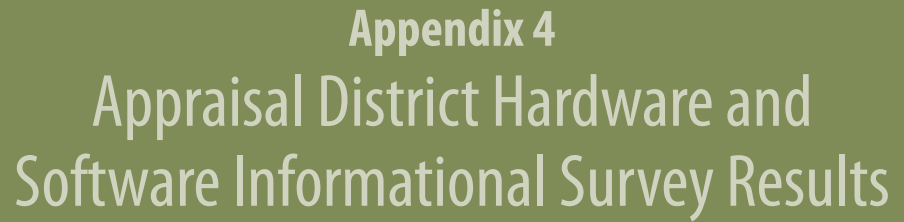
John E. Wright - Chairman 817 284-8884 2-17-10

Sherry Brown - ARB Staff Supervisor 817 284-8884 2-17-10

Name and Title Telephone Number Date

Please attach a copy of the ARB procedures to this questionnaire. Also attach a list of all ARB hearings from the most recent set of hearings that includes each property. The reviewer will select several properties and request copies of the hearing tape and records for those properties after reviewing the list.

Thank you for taking the time to complete this survey.



No summary is provided for this survey.

Appraisal District Hardware and Software Informational Survey

Your County Appraisal District (CAD) is receiving a Methods and Assistance Program review under provision of Tax Code Section 5.102. The Comptroller's Property Tax Assistance Division (PTAD) requests this survey be completed and provided to the PTAD field appraiser while on-site.

This survey should be completed by the chief appraiser or the Information Technology Department. Please select the answer that best describes your response to the survey question.

1. Does the CAD have a separate in-house information technology department?

Yes X No _____

2. If not, how does the CAD get its information technology services?

3. What Information Technology services are provided by the CAD's Information Technology Section?
Circle all that apply.

- (a) Hardware Maintenance
- (b) Data Manipulation
- (c) Query / Report Writing
- (d) Programming
- (e) Web Site Development
- (f) E-mail

4. How many employees does the CAD have?

200

5. How many of the CAD's employees are primarily responsible for Information Technology related work?

24

Hardware

6. What is the nature of the information technology equipment in the CAD?

- (a) Mainframe
- (b) Client/Server
- (c) Personal Computer
- (d) Other

7. What type(s) of personal computer(s) does the CAD have?

PCs

8. How many personal computers does the CAD have?

300

9. On average, how much memory capacity is on each computer?

2GB

10. Do the CAD's personal computers share a network or server?

Yes X No

11. How old is the CAD's existing computer equipment?

0 – 5 YRS

Software

12. What operating system does the CAD use?

zVM, zVSE, OS/400, Windows 2003 Server, Windows 2008 Server, Windows XP

13. What is the name of the automated mass appraisal system software that is used in the CAD?

Home grown

14. Which automated mass appraisal system software vendor does the CAD use?

N/A

15. When was the CAD's automated mass appraisal system purchased?

1984 - Current

16. What was the cost of the CAD's automated mass appraisal system?

 < \$50,000

 \$50,000 – \$100,000

 \$100,000 – \$150,000

 \$150,000 – \$200,000

 X \$200,000 – \$500,000

 > \$1,000,000

17. Does the CAD have a Geographic Information System (GIS)?

Yes X No

18. What is the name of the GIS software that is used in the CAD?

ESRI ArcMAP/Orion OnPoint/ArcIMS/ArcGIS Server

19. When was the CAD's GIS purchased?

1998

20. What was the cost of the CAD's GIS?

☐ < \$50,000
☒ \$50,000 – \$100,000
☐ \$100,000 – \$150,000
☐ \$150,000 – \$200,000
☐ \$200,000 – \$500,000
☐ > \$1,000,000

21. Are the CAD's appraisal system and GIS integrated?

Yes ☐ No ☒

22. Does the CAD maintain a Web site?

Yes ☒ No ☐

23. What is the CAD's Web site address?

WWW.TAD.ORG

24. What services are provided on the CAD's Web site?
Circle all that apply.

- ☒ (a) Public Information
- ☒ (b) Property Search
- ☒ (c) Forms
- ☒ (d) Maps
- ☒ (e) Online Protests

25. Who filled out this survey?

Robert B Tarola, CIO
Name and Title

817-595-6154
Telephone Number

January 28, 2009
Date

Thank you for taking the time to complete this survey.



Appendix 5

Taxpayer Comment Card Results

As part of the MAP process, appraisal districts receiving a review were provided with comment cards to be used by appraisal district customers to report on the service provided to them. The Comptroller requested the cards be placed where property owners could access them easily. The pre-addressed, pre-paid comment cards could be filled out and dropped in the mail by customers without appraisal district assistance. The results of the comment cards received for this appraisal district are as follows.

Each appraisal district was rated on four categories and extra space was included for spontaneous comments. Comments that were included are also included here. The opinions expressed by the respondents reflect the respondent's perceptions of the service they received.

Tarrant County

Number of Cards Received – 90

	Excellent	Percent	Satisfactory	Percent	Needs Imp	Percent	Unsatisfactory	Percent
Professionalism and helpfulness	90	100	0	0	0	0	0	0
Knowledge	88	98	2	2	0	0	0	0
Ability to explain information clearly	86	96	3	3	0	0	0	0
Promptness of service	87	97	3	3	0	0	0	0
Problem resolution	82	91	8	9	0	0	0	0

Comments:

Satisfied. Troy was helpful and thanks Mr. Hanson.

Very prompt and helpful

They treated me very well. Explained the things I needed to do. Thanks to Kearston and Brian Richmond.

Ora Mae was extremely patient and helpful

Excellent in knowledge, very sweet, very polite and personable. Precious lady - Damiana Reyes.

Damiana Reyes - this lady is fantastic. Very sweet and very very helpful. Very knowledgeable.

They did a great job.

Very satisfactory.

Scott Harden, Jessie Kalba - very polite, extremely professional.

Very impressed. From the person on the phone to the people in the office, good experience all around.

Was able to achieve my objectives by visiting office on 4 May 10. Avoided requirement to formally protest. Any Haden was great.

Mr. Russell was very professional and courteous. Thank you.

This has been a wonderful experience having Mrs. Newton handling my case. Thanks I'm very pleased.

Quick and easy resolution of market value.

Very professional staff. Especially Mr. Kyle Paulsen.

Tom Glasgow did an excellent job.

Troy Hanson was extremely helpful and patiently answered questions. Very good.

Vicki Willkie and Brian Richmond were all of the above.

Very helpful. Always a smile.

Robyn Kreuger was excellent.

Mr. Hanson did everything possible and resolved by situation quickly and completely. Staff was very helpful and friendly.

Very thorough and efficient.

Very courteous.

All my questions were answered.

Belinda was very helpful with filing my forms.

The supervisor and appraiser were extremely helpful.

Appraiser, Mike Ramey, was very professional and courteous.

A good experience; helpful and courteous

Very outstanding customer service

Mike Ramey was very helpful and patient

Mr. Leandro Abreu was very helpful and willing to consider all avenues of evaluating all comparables and recent sales.

Great service, prompt, efficient

Scott Hardin, very polite/sweet

Jarrett Kitch was incredibly helpful and made the experience very easy for me, thanks

You should be proud to have these people represent your county

Great service

I did work with Tom Glasgow and Belinda. They were very helpful.

Jarrett Kitch does his job very well

A pleasure to work with this department

Unbelievable service

Troy Hanson was extremely professional, helpful and friendly.

The drive over to make the changes was more horrifying than anything.

I had two appraisals, one residential and one business. Staff were very polite, courteous, and helpful.

Wish the DMV was this pleasant!

They're great!

We were very impressed with how promptly we were served and the professionalism of the staff.

Leandro was professional and courteous. He promptly dealt with the two properties. I am very pleased.

Both Mary and Sandra went above and beyond what they had to. They made my job easier. Thank you.

Very structured and collaborative approach. Phone call on day one, followed by face to face meeting the next day (well prepared on both sides).

Great service.

Rhonda helped us immensely and was pleasant. She is an asset to you.

The representative and appraiser were very professional and courteous.

Entire experience went very well. Thank you!

Great service. Have the Tarrant County Records Dept attend the same training. Missy was great.

These people treated me like a person...not a number! Made me proud to be a vet!

Mr. Scott Hardin was very professional and extremely helpful in resolving our issue.



Appendix 6

Taxpayer Additional Comments

Tarrant County

During the review of this appraisal district, the Comptroller's office received information and comments from some appraisal district customers. This information was provided to the Comptroller's review staff as an additional information resource for the MAP review. Comments included here represent the perceptions of those individuals who filed the comments and do not necessarily reflect the final findings of the report. As part of the review process, chief appraisers were provided a copy of all customer comments and were afforded an opportunity to include a response. Any response received from the appraisal district would be included in Appendix 6.

Ms. Cartwright

Recently read that your Property Tax Assistance Division will begin review of appraisal districts in 2010.

As a small landowner I certainly welcome implementation of this process and hopefully the increased oversight will assure taxpayers best practices are employed in the appraisal process and everyone is treated equitably.

During the past six years I have done considerable research on valuations in my neighborhood. Through this effort I am convinced there is widespread misuse of Ag exemptions, inexplicable variations in valuations and neglect applying rollback assessments.

My property happens to be surrounded by prime development property much of it held by one owner. Over the years I have watched as the properties for this developer have DECREASED in market value, enjoyed token AG valuations (some never changing for years), benefitted from Ag exemptions for parcels without any qualifying activity, and then turned Ag properties into commercial development without any assurance rollback taxes were ever collected. There is no transparency when it comes to collection of rollback taxes and appraisal districts make it impossible to verify.

I assure you, if you review the accounts of AIL Investment LLP you will have all the success necessary to justify the review process.

I have no past or present relationship with this firm, I only believe the data will reveal an example of where uniform practices would assure more equitable taxation.

Equitable taxation, that is my only objective. I cannot believe my neighborhoods valuations are equitable when AIL properties on the other side of the fence are 60% less.

Please look at my accounts (04224833, 04225074) and those of my neighbors, and then examine AIL Investment. (AIL account 04224604 is property in our subdivision)

Thank You, for you commitment and upcoming efforts

Hal King

Roanoke, TX

2008 USE CHANGES NORTHWEST ISD (911)

	NAME	ISD	ACCOUNT	ACREAGE
*	ADL	911	04083741	2.443
*	ALLIANCE CENTER NO 1 LTD	911	41375548	6.482
	BANK OF THE WEST	911	41083784	2.855
	CENTURION ACQUISITIONS	911	40311767	18.224
	COHEN	911	0663966	6.269
*	HEALTH CARE SERVICE	911	41406230	20.259
*	HEALTH CARE SERVICE	911	41406273	19.196
*	HEALTH CARE SERVICE	911	41406281	12.454
*	HERITAGE COMMONS II	911	06422292	0.695
*	HERITAGE COMMONS LV	911	41375513	7.754
*	HERITAGE COMMONS LV	911	41375521	2.539
*	HILLWOOD SARATOGA	911	40649830	31.8146
*	HILLWOOD SARATOGA	911	40529290	12.32
	JOYCE	911	04743164	59.97
	LENNAR HOMES	911	04083768	188.22
	LENNAR HOMES	911	41398114	2.326
	MORCHOWER	911	04128856	4.297
	ONE SR LP	911	40025470	34.031
	PREMIER ACADEMY	911	41358384	2.194
	WAL-MART	911	41361679	8.195
	WAL-MART	911	05239710	15.307
	2008 TOTAL			457.8446

*COUNTS HIGHLIGHTED ARE HILLWOOD /AIL, ADL PROPERTIES OR THE USE CHANGE ACREAGE WAS PREVIOUSLY OWNED BY THEM

2009 USE CHANGES NORTHWEST ISD (911)

	NAME	ISD	ACCOUNT	ACREAGE
*	AIL	911	41406249	10.391
*	AIL	911	41406265	0.689
*	AIL	911	06572219	11.114
*	AIL	911	06246354	0.51
	BAPTIST FOUNDATION	911	40460436	9.265
	BAPTIST FOUNDATION	911	40498565	8.34
	CHRISTOPHER	911	04881354	1.654
	CINNAMON CREEK	911	04025105	7.5579
*	DCI LLC	911	41453794	106.947
*	HEALTH CARE SERRVICE	911	41429214	0.613
	LNR CPI PRESIDIO APTS	911	41431685	19.334
	LNR CPI PRESIDIO LAND	911	41429303	2
	QUICKSILVER RESOURCES	911	06723292	11.139
	QUICKSILVER RESOURCES	911	06723306	5.905
	QUICKSILVER RESOURCES	911	06723314	5.859
	QUICKSILVER RESOURCES	911	06723322	5.859
	RANCHES EAST LP	911	04305345	13.067
	RANCHES EAST LP	911	04305388	5.178
	RANCHES EAST LP	911	41434390	0.662
	RANCHES EAST LP	911	41434404	1.717
	SNYDER	911	40777820	3.28
	TRIANGLE REALTY	911	4020499	1.3910
	WALSH RANCHES	911	6496547	5.5
	2009 TOTAL	911		236.5809

CCOUNTS HIGHLIGHTED ARE HILLWOOD /AIL, ADL PROPERTIES OR THE USE CHANGE ACREAGE WAS PREVIOUSLY OWNED BY THEM



Appendix 7

Appraisal District Response to Taxpayer Written Comments

Tarrant County



TARRANT APPRAISAL DISTRICT

October 14, 2010

Mr. Steve Atkinson
MAP Supervisor
Property Tax Assistance Division
Texas Comptroller of Public Accounts

Sent Via e-mail

Dear Steve,

Thank you for the opportunity to respond to the letter filed with the Property Tax Division by Mr. King. I have taken into account all of the issues Mr. King addressed in his letter and have spoken directly with my staff regarding these assertions. The property owner Mr. King's letter addresses is AIL Investment, LLP (AIL). AIL owns many parcels of land in and around the Alliance Airport in north Fort Worth. I am sure that the land owned by AIL is held for investment purposes and many of the parcels are currently vacant farm land. AIL is a subsidiary of the Hillwood Group. The Hillwood Group is principally owned by the Perot family. As I am sure you are well aware, Hillwood Group was the primary developer of the Alliance corridor and owns much of the property in that area.

Concerned that Tarrant Appraisal District (TAD) would be accused of treating this taxpayer any differently than all other taxpayers, I sat down with my staff to address three specific matters. First of all, I specifically requested they demonstrate how we were treating AIL with regards to value, as compared to other property owners. Secondly, I wanted to see that we were applying the agricultural laws correctly and fairly. And finally, I had them provide evidence that we were triggering change of use determinations (rollback taxes) when properties were converted from agricultural use to commercial investments.

With regards to the market valuation issue, I found that AIL is comprised of several large tracts, of over 1,000 acres, and is valued at a price per acre with this size in mind. In contrast, Mr. King's property is a residential tract of 11 acres plus or minus. For example, one AIL account near Mr. King's property is currently appraised at over \$21,700 per acre (market) while Mr. King's property is appraised at \$15,000 per acre. I have enclosed a copy of the field worksheet for your review.

Letter to Mr. Steve Atkinson
October 14, 2010
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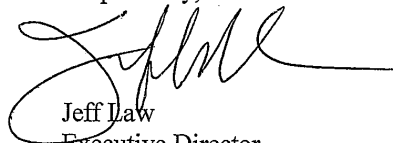
With regards to the application of agricultural appraisals, I found that AIL is taking advantage of the agricultural valuation laws established by the State Legislature. As stated above, AIL owns over 1,000 acres in this area, which includes many parcels of land, and typically use the land for cropland and cattle grazing. I should also point out that we have learned they employ staff members whose sole job duties are to manage the agricultural activities of the AIL properties. My agricultural department made a special trip to review the parcel of land described in Mr. King's letter and found the property had been recently plowed and there was additional evidence that Sudan has been recently harvested. See attached photos.

With regards to the change of use, our agricultural department has been very diligent in identifying properties that cease agricultural use and change the use to something else. I have enclosed a list of accounts, in this general area, in which a change of use was issued and subsequently triggered rollback taxes. Those accounts marked with an asterisk are properties that are either currently owned by AIL or were owned by AIL and subsequently purchased by another entity and the use was changed. I think you will find that we have not shown any favoritism with regards to the rollback taxes.

While responding to such concerns raised by Mr. King is quite time consuming and devours a lot of resources, I have always been open to being transparent. I am very cognizant of the fact that the State's constitution, regarding taxation, begins with the statement that "Taxation shall be equal and uniform". Recently, I lead my management team through a strategic planning session. I wanted to develop a mission statement and vision for TAD. The central theme that emanated from all my managers is that we should strive for uniformity and equality.

I realize that with over 800,000 parcels in Tarrant County we may miss the mark from time to time, but we endeavor to be as accurate, fair, and uniform as possible.

Respectfully,



Jeff Law
Executive Director
Chief Appraiser

JL:mm
Encl.

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<http://www.window.state.tx.us/taxinfo/proptax/map/2010.html>

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